19th NDM
Improving Effectiveness
Monitoring & Evaluation

17th Feb 2016
Geneva, Switzerland
Programme Cycle – Role of M & E

- Project & Partner Selection Process
- Proposal Review
- Contracting
- Monitoring of Implementation
- End of Project Evaluation
- Lessons Learnt fed the PPSP

Role of M & E
PPSP Criteria for Project Selection

- Projects selected as per Article Five OPS plan
- High number of beneficiary
- Requests for urgent projects
- Security
- Donor Preference
- Geographical coverage

Note: Proposals are developed by IPs.
Proposal Review:

- Suitability of Demining Assets and Methodology
- Validity of hazards
- Budget (Value for $)
- Project Work Plan
- IPs past performance
  - BSC & Dem Accident
Balanced Scorecard for IPs:

- Planning & Productivity
- Quality management
- Demining Accidents
- Reporting

BSC Average Scores for Demining IPs over the Quarters (1388-1394)
Quality Assurance focuses on:

- Community Liaison
- Hazard priority
- Suitability of:
  - Assets
  - Methodology
- Land release process
- Internal QA
- Internal project mgt systems
Post Implementation Evaluation:

- Post Demining Investigation Assessment (PDIA) & Landmine & Livelihood Survey:
  - Beneficiary satisfaction
  - Land use
  - Project impacts
  - Socio-Economic benefits
  - Project Impacts
UN Mine Action Strategy Objectives:

1) Mines/ERW and ERW risk reduction
2) Assisting Victims
3) Transfer functions to National Actors
4) Integration into Multilateral instruments, National Plans and Legislation
Tracking of the UN Four Strategic Objectives:

1) Mines/ERW and ERW risk reduction
   - Surveys,
   - Clearance,
   - M/ERW RE,
   - PDIA, L & L

2) Assisting Victims
   - Acceded Relevant Treaties, GS Data Collection,
   - Focus to Eight Aspects of VA
   - Afghanistan National Policy for Persons with Disability
   - Inclusive Education Policy – MoEd
   - National Strategy on Disability & Physical Rehabilitation - MoPH
Tracking of the UN Four Strategic Objectives:

3) Transfer functions to National Actors
   - Up to 90% of External QM Capacity is under DMAC now
   - Donors increased contribution to DMAC
   - QM & OPS functions are carried out by DMAC
   - DMAC’s increased control on MF/BF completion reports
   - DMAC’s increased control on survey reports prior to inclusion in NDB
   - UNMAS Afghanistan taking more Advisory and Support Role

4) Integration into Multilateral instruments, National Plans and Legislation
   - Afghanistan Ratified MA related conventions
   - Mine action has been included into Provincial Dev Plans
   - Mine Action is being included in National Priority Programmes
   - Afghanistan’s resolution on IEDs adopted by the UN GA on 6 Nov 2016
   - Mine Action profile is being increased within the Government system
M & E Issues:

- Good design bad implementation
- Security
- Cost non-negotiable in CFP process – Proposal review
- Some donors do not get advantage of DMAC/UNMACA PRT
- No involvement of DMAC/UNMACA in IP selection
- Donor geographical preference
- Some donors do not fund external QA/QC
Solutions/Recommendations:

- Cost & Productivity not to be the only factors for selection of IP
- Cost negotiation should be considered in CFP
- Donors to get advantage from DMAC/UNMACA proposal review capacity
- Donors to consult DMAC/UNMACA on priority
- External QA/QC should be part of the project
Thanks